

Clare Pillman  
Chief Executive  
Natural Resources Wales  
Cambria House  
29 Newport Road  
Cardiff  
CF24 0TP

25 February 2019

Dear Clare

### **Natural Resources Wales Annual Report and Accounts 2018–19**

I would like to thank both yourself and Sir David Henshaw for attending the meeting of the Public Accounts Committee on 11 February and for your candid answers to the Committee's questions.

I, and the Committee, acknowledge and appreciate your commitment to turning NRW into the organisation it aspires to be. We also fully welcome and respect your decision to commission a full independent review of the issues raised in the Auditor General's report on NRW's 2017 – 18 financial statements. The review, to use your words, was to be a 'no stone unturned' investigation intended to fully flush out the failings within the organisation and bring about whole scale reform. I know you have prepared an action plan and look forward to seeing how that is implemented during 2019.

The Committee's Report identified that the Committee will further examine NRW's actions to address the issues raised during its scrutiny of the 2018–19 Annual Report and Accounts 2018–19 in Autumn 2019. This will be in order to satisfy ourselves that progress has been made and the issues identified in the report have been fully addressed. To allow NRW sufficient time to execute all the identified actions, I suggest we hold this evidence session on Monday 9 December 2019. As usual, the meeting will be held in the afternoon and the Clerks will be in touch much nearer to the time with the actual timings. I would be grateful if you



can please add this date to your diary. In doing so, I am aware that Sir David's tenure as Interim Chair will have expired, but he would be more than welcome to attend with you and possibly the new Chair, if that person has been appointed by then.

Yours sincerely,

A handwritten signature in black ink that reads "Nick Ramsay". The signature is written in a cursive style with a long, sweeping underline.

**Nick Ramsay AM**  
**Chair**

